# SANITATION SERVICE DELIVERY OPERATION GIJIMA (ACCELERATION OF SANITATION SERVICE DELIVERY TO MEET 2010 TARGETS)

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# Driving Motivation for Operation Gijima

- The 2010 target means delivery must be up-scaled from 300,000 to 1,000,000 units per year
- Current MIG sanitation projects favour urban settlements and bulk facilities
- Most MIG projects are outside of the costing ceilings stipulated by the minister
- There is concern over the sustainability of many sewerage and onsite sanitation schemes
- We have missed the schools' sanitation deadline of March 2005
- Many municipalities lack the capacity and/or experience of dealing with on-site sanitation schemes
- DWAF has previous experience in managing the implementation of on-site sanitation projects

# Objectives of Operation Gijima

- Increasing the pace of sanitation delivery in household and in public institutions, including increasing annual household target from 300 000 to 1 000 000 per annum.
- Eradicating backlog in schools and clinics by December 2007.
- Significantly increasing rural sanitation delivery, including securing a dedicated budget of R12 billion for the next four years.
- Securing additional funding for school and clinic sanitation (up to R175million for schools and R54million for clinics).
- Supporting local government within the MIG framework to increase the pace of delivery and to plan to achieve the 2010 target.
- Partnering with municipalities to plan, manage and implement sanitation projects
- Providing direct hands on support in instances where municipalities are unable to provide the service on their own.

# Discussion of Proposed Approaches

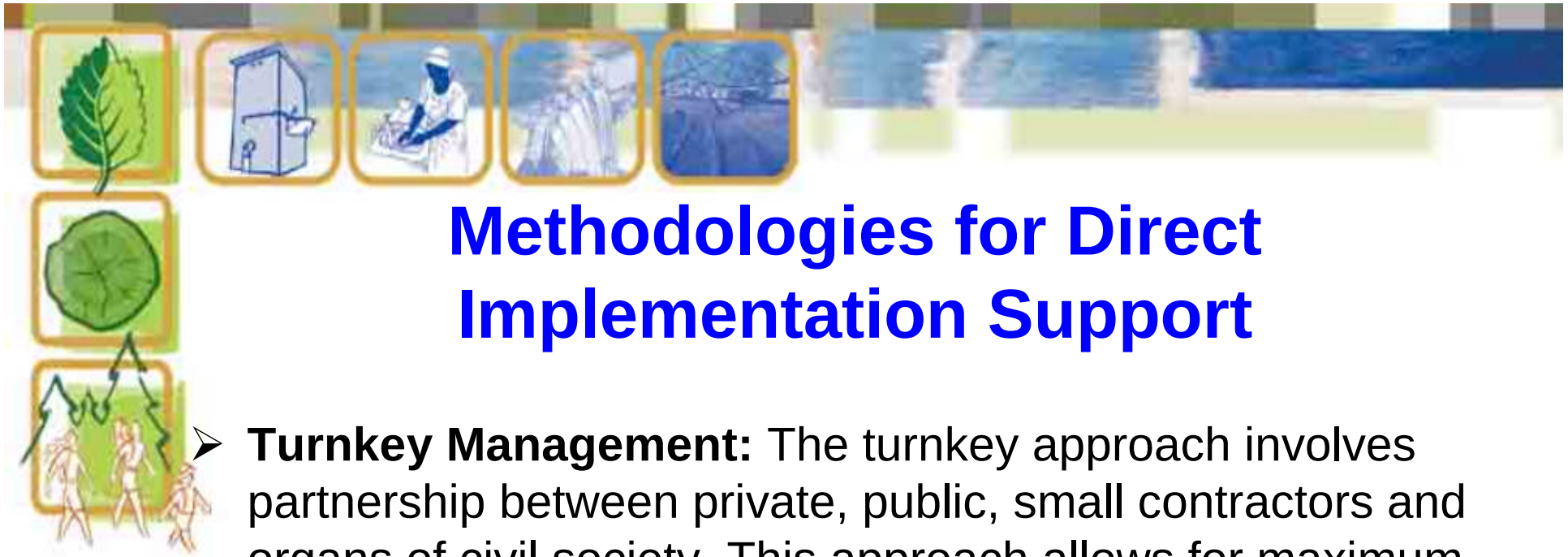
- framework in the Inter-governmental Relations Act
- DWAF, DPLG and SALGA will jointly engage municipalities and enter into partnerships targeting delivery of sanitation in rural areas
- ring- fencing the sanitation programme through a special national rural sanitation programme
- Immediately enhance municipal delivery through the MIG
- Partnership with municipalities (establish project/ programme management teams to implement projects)
- Direct hands on support (targeting municipalities with critical capacity constraints)
- DOE and DOH programmes will be ring-fenced and allocated to DWAF implemented as part of MIG funded household sanitation projects

# ADDRESSING THE SANITATION CHALLENGES

## 1. SANITATION BACKLOGS

| Province | Bucket system | Household sanitation | Clinic sanitation | School sanitation |
|---|---|---|---|---|
| **Eastern Cape** | 18,321 | 642,852 | 132 | 774 |
| **Free State** | 95,974 | 274,269 | | 86 |
| **Gauteng** | 1,125 | 401,889 | | 0 |
| **KwaZulu Natal** | 0 | 718,582 | 0 | 297 |
| **Limpopo** | 0 | 814,835 | 206 | 418 |
| **Mpumalanga** | 0 | 335,972 | 38 | 0 |
| **North West** | 22,650 | 416,688 | 50 | 247 |
| **Northern Cape** | 5,809 | 41,565 | | 0 |
| **Western Cape** | 1,869 | 98,530 | | 0 |
| **TOTAL** | **145,748** | **3,745,182** | **426** | **1,822** |

Expected delivery : 800 000 to 1 000 000 per annum to meet targets!!



# Methodologies for Direct Implementation Support

- **Turnkey Management:** The turnkey approach involves partnership between private, public, small contractors and organs of civil society. This approach allows for maximum benefits through large scale and regional implementation
- **Term Tender:** The term tender approach creates opportunities for large-scale procurement of materials.
- **Community based management:** The wide-scale training and supervision of community level management teams (best suited in sparsely populated communities).
- **Mixed approach:** A combination of the approaches could be used at a regional level.

# Implementation Framework

| Activity | Responsibility | Timeframe |
|---|---|---|
| **Immediate Intervention:**<br>• Assess existing projects<br>• Identify immediate support needs<br>• Develop Intervention strategy<br>• Negotiate and organise support | SALGA + DWAF (Nat +regions) + dplg | Jan 07 |
| **Hands on planning support:**<br>•WSDP reviews.<br>•Feasibility studies<br>•Compile and assessment of technical Report.<br>•Project Registration<br>•Project Planning support:<br>• Procurement of Service Providers | DWAF + dplg | Jan-Jun 07 |

# Implementation Framework

| Activity | Responsibility | Timeframe |
|---|---|---|
| **Implementation Support**<br>• Resource Mobilisation<br>• Define budgets<br>• Identify and commit resources for programme support, coordination and implementation<br>• Deploy resources to municipalities | DWAF (Nat +regions) + dplg | Feb 07 onwards |
| Develop project **communication** strategy | DWAF + dplg + SALGA | Jan 07 |
| **Monitoring and Evaluation** Support and refine monitoring systems & evaluation programmes | DWAF + dplg | Mar 07 onwards |

# Resource Implications

- **Human Resources:**
  - DWAF has resources to be deployed to support the implementation of the rural sanitation programme. These resources will be complimented by the private sector
- **Financial Resources**
  - A special programme for rural sanitation through the Division of Revenue Act (DORA) is the most viable mechanism for disbursement of funds, ring-fenced within MIG.
- **Programme Management**
  - managed by the DWAF Regions
  - Support will be provided through the establishment of a national sanitation special project team asnd provincial management support teams
  - a high level management working group comprising DWAF, SALGA and DPLG will be established

# Action Plan to Support Implementation of OG

- Operation Gijima

  2006/07

  to

  2009/10

- Action Plan
  - Nov 2006 to June 2007

**The action plan aims to facilitate the full scale start-up of Operation Gijima**

# Components of Action Plan

- **Finalisation and adoption of Operation Gijima BP**
- **Facilitate Support to Municipalities on 2006/7 MIG Programme**
- **Design of a Support Programme for Regions**
- **Securing of Adequate Funding**
- **Ensuring Sustainability**
- **Supporting Institutional sanitation**

# Finalisation and adoption of Operation Gijima BP

- Secure IMC support – December 06
- Communication with sector ministers
- Consultation with DGs (dplg, DoE, DoH) + CEO SALGA + others
- Formulate strategy for provinces
- Communicate with provincial MECs + sector role players
- Direct planning with municipalities

# Facilitate Support to Municipalities on 2006/7 MIG Programme

**Type of support will vary per municipality:**

**Responsive to the needs in order to undo blockages within the current MIG**

- **Planning (support WSDP and IDP processes to meet the January 2007 and March 2007 review targets respectively).**
- **Preparation of feasibility studies, technical designs, ground water protocol assessment and project registration**
- **Implementation support either in partnership or direct hands-on support**

# Design of a Support Programme for Regions

- Establish sanitation implementation support teams in each region
  - Manpower, budget, training
- Strengthen DWAF sanitation capacity in regions
  - Ensure structure is adequate for needs
- Institute monitoring/reporting system
  - Link with MIG MIS
- Provide additional support for school and clinic sanitation

# Securing of Adequate Funding

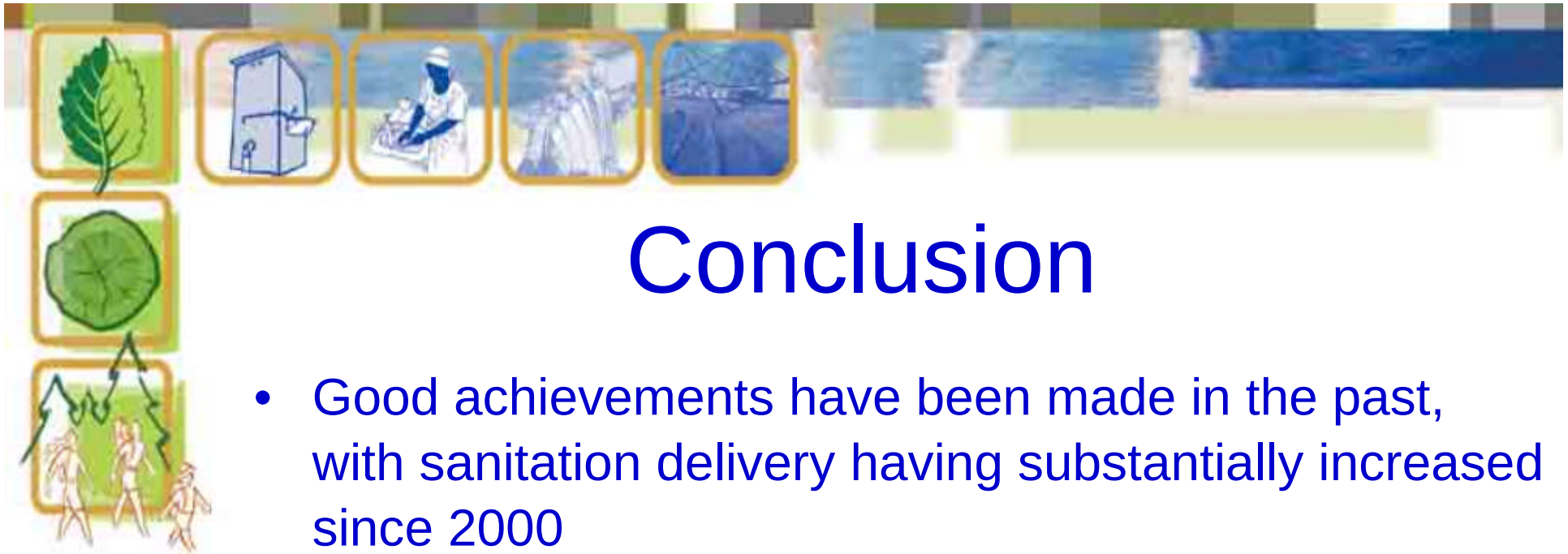
- Confirmation of funding needs to achieve sanitation targets
- Secure commitment to budgets from Cabinet
- Negotiate ring-fencing of sanitation funding within MIG
- Ensure budget discipline and adherence to cost ceilings

# Ensuring Sustainability

- Strengthen O&M capacity of WSAs
- Promote the adoption of more sustainable technology
- Support for targeted skills development programmes
- Promotion of safe health and hygiene behaviour
- Promotion of gender mainstreaming
- Promotion of job creation
- Promotion of support to people with disabilities

# Special Programmes for Schools and Clinics

- Identify key areas where targets will not be met under DoE and DoH programmes
- Secure budget for shortfalls
- Incorporate into household projects where practicable
- Formulate regional projects under the regional sanitation implementation support teams managed by DWAF to address gaps



# Conclusion

- Good achievements have been made in the past, with sanitation delivery having substantially increased since 2000
- A new significant increase in the rate of delivery is required
- A number of initiatives and strategies are being put in place to support this programme
- Operation Gijima and the supporting Action Plan are key instruments to accelerate delivery sustainably and aim to meet the 2010 target.

# THANK YOU